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Should Job Applicants Be Permitted to Use Artificial Intelligence?

Kathleen D. Parker, M. Claire Healy, and Taylor J. Arluck*

In this article, the authors discuss how job candidates might use artificial intelligence in the hiring process and how employers can effectively navigate potential issues associated with such uses without negatively impacting the pool of applicants or running afoul of employment laws.

As employers explore ways to use artificial intelligence (AI) within the bounds of existing and emerging legislation and guidance, and as government agencies, states, and municipalities seek to regulate AI in employment and other areas, the use of AI by job applicants has proceeded largely under the radar. But an increasing number of job candidates are using AI—including to draft and review resumes, cover letters, and writing samples—to complete job applications, and even to help them prepare for and participate in job interviews. This use is often undetected by employers, which can lead to problematic results.

It is critical that employers understand the ways in which candidates can use AI in the hiring process and learn how to effectively navigate potential issues that might arise without negatively impacting the pool of talented applicants or running afoul of employment laws.

How Are Job Candidates Using AI?

Job candidates are using AI in a variety of ways. A 2023 survey from a provider of online and app-based resources for job seekers found that almost half of them were already using ChatGPT to generate resumes and cover letters, and 70 percent of applicants reported a higher response rate from employers when using ChatGPT to create or revise application materials. Indeed, a 2023 Harvard Business Review article theorized that "[u]sing tools like

ChatGPT to help craft [a] resume may very well be the new norm in a few years' time."²

In addition to using AI to generate and revise applications, resumes, cover letters, and other written materials, candidates are also using AI in connection with interviews. For example, in 2023, multiple news agencies reported on a TikTok video (with over two million views) that showed how to use AI to prepare for interviews by using the tool to generate possible interview questions based on the job description. Indeed, a recent survey found that 41 percent of college students believe that using AI to prepare for interviews is acceptable.³

More troubling, some applicants may use AI to respond to text, prerecorded, or video interview questions. This controversial use of AI was highlighted in a 2023 TikTok video that showed a woman using an app on her phone to generate answers to questions while they were being asked during a video interview. While some believe that the post was an advertisement for the app the woman was using and not a real-life scenario, the video shows yet another way that AI can creep into the hiring process.

Employment Law Considerations

While Congress, agencies, and state and local governments have not addressed the use of AI by applicants, existing federal employment guidance and laws on employers' use of AI provide insights into how employers might regulate applicants' AI use.

For example, in May 2022, the U.S. Equal Employment Opportunity Commission (EEOC) issued "The Americans with Disabilities Act and the Use of Software, Algorithms, and Artificial Intelligence to Assess Job Applicants and Employees" (the EEOC ADA Guidance), which contains guidance on how the Americans with Disabilities Act (ADA) could limit employers' use of AI to screen job applicants. Although focused on employers' use of AI, the guidance is helpful in understanding how employers might limit an applicant's use of AI. Among other things, the EEOC ADA Guidance notes that one of the most common ways that employers can violate the ADA is by failing to provide a "reasonable accommodation" for job applicants to be fairly considered. Relatedly, the EEOC ADA Guidance explains that employers cannot use AI to "screen out" job applicants with disabilities under the ADA.

With these concerns in mind, if an employer has a general policy prohibiting AI based on a legitimate, nondiscriminatory business reason (e.g., combatting plagiarism and misrepresentations about skills and experience), then it may need to make an exception for job applicants with disabilities if the applicant can articulate why they need the AI to assist them in the application process. If the underlying purpose of an employer's workplace policy banning job applicants from using AI could be accomplished with alternative means (e.g., using AI tools and human screeners to detect potential AI plagiarism in applications), then employers may need to adjust the policy for applicants with disabilities. Further, if a job applicant with disabilities uses AI to, for example, draft their resume, but is still able to perform the offered position's essential functions, employers should be careful not to automatically screen them out because of a blanket ban on AI use.

On the whole, while employers should take some comfort from the EEOC ADA Guidance's instruction that they never need to "lower production or performance standards or eliminate an essential job function as a reasonable accommodation" under the ADA, employers should proceed cautiously and purposefully when regulating job applicants' use of AI, including by following the recommended practices set forth below.

In May 2023, the EEOC issued "Select Issues: Assessing Adverse Impact in Software, Algorithms, and Artificial Intelligence Used in Employment Selection Procedures Under Title VII of the Civil Rights Act of 1964," which contained guidance on Title VII of the Civil Rights Act of 1964.5 Although the guidance is focused on how employers can uses AI within the bounds of Title VII, it also provides helpful insights for employers as they develop policies governing on job applicants' use of AI.6 At the forefront of this guidance is the EEOC's clear message that employers may be liable for any discriminatory use of AI-influenced "selection procedures" (i.e., any measure used to make an employment decision) in a manner that has a disparate impact on job applicants based on their protected characteristics (e.g., race, sex, religion, etc.). In light of this, if publicly available data or studies are published that show that job applicants with protected characteristics are disproportionately using AI to apply to certain industries or occupations, then affected employers should proceed with caution when deciding how to restrict candidates' use of AI and should not

automatically reject candidates because of their use of any form of AI in the application process.

In April 2024, the Office of Federal Contract Compliance Program (OFCCP) released a guide on the use of AI in federal contractors' and subcontractors' employment processes. This was in response to Executive Order 14110, "Executive Order on the Safe, Secure, and Trustworthy Development and Use of Artificial Intelligence" (the Executive Order), which required federal agencies to "publish guidance for Federal contractors regarding nondiscrimination in hiring involving AI and other technology-based hiring systems" within one year of the Executive Order's October 2023 issuance. Like other agency publications, the OFCCP's guide is focused on employer conduct but is informative as employers set their policies and procedures relating to job applicants' uses of AI.

For example, the guide states that federal contractors and subcontractors using automated systems, such as AI, must provide reasonable accommodations to applicants (and employees) with physical or mental limitations. Such applicants may seek to use AI as a reasonable accommodation and, thus, employers should not indiscriminately ban the use of AI in the job application process.

The OFCCP's guide also states that federal contractors and subcontractors must comply with federal EEO laws and the Uniform Guidelines on Employee Selection Procedures if their adverse employment decisions are influenced by automated systems, such as AI. Further, the guide makes clear that federal contractors and subcontractors are responsible for their use of third-party products and services and cannot delegate their nondiscrimination and affirmative action obligations to third parties. As such, if a federal contractor uses a human resources (HR) software to screen a job application for use of AI and the applicant needed the assistance of AI in completing the application because of a disability, the federal contractor cannot escape liability by relying on the third party responsible for the HR software.

On the heels of the OFCCP's guidance, nine federal agencies, including the EEOC and OFCCP, issued a joint statement in April 2024 committing to collectively enforcing civil rights, competition, consumer protection, and equal opportunity laws when automated systems, including AI, are used.

Existing and proposed legislation is also informative. For example, Illinois' Artificial Intelligence Video Interview Act in 2020 requires employers to disclose their use of AI in the hiring

process, which suggests that employers could require candidates do the same.

Finally, employers restricting a job applicant's use of AI should draft their policies with the Biden administration's "Blueprint for an AI Bill of Rights" (the AI Blueprint) in mind to mitigate potential legal exposure and reputational harm. Because the AI Blueprint focuses on how AI can exacerbate existing biases in employment, employers seeking to restrict or prohibit the use of AI by job applicants should ensure that their rules do not inadvertently or disproportionately impact certain groups of applicants.

Employer Recommendations

Employers must be prepared for candidates to use AI in a variety of ways during the job application process and should draft rules and procedures that address the various ways candidates can use AI and take into account existing federal, state, and local laws and guidance. Employers and their counsel should stay on top of the ever-evolving legal landscape in this area and the new AI tools entering the market.

With this general advice in mind, employers should consider taking the following steps to address job applicants' use of AI:

- Ensure there are nondiscriminatory business reasons for prohibiting or restricting the use of AI at various stages of the application process. For example, some uses, like preparing for a job interview with AI-generated questions or using AI to edit resumes or cover letters, might be acceptable, while other uses, like using AI to draft resumes or cover letters from scratch, draft or edit writing samples, or answer interview questions, might be problematic.
- Post on your job portal or third-party job posting a notice about your AI rules and a link to those rules.
- Post on your job portal or third-party job posting a specific notice tailored to particular jobs if certain AI-related rules apply only to those positions.
- Depending on your AI rules, require candidates to attest that they have not used AI in any part of the application process or require them to disclose their use of AI.

- Include in your notices and rules information about seeking a reasonable accommodation in the application process, including using AI.
- Train job recruiters, HR personnel, and interviewing staff to detect potential job application materials that have used AI.
 - AI "tells" in written materials include things like: (1) use of repeated words or phrases; (2) a lack of personalization, including failing to include details about skills and experiences or failing to address the specific job for which the applicant is applying and parroting back language from the job posting without elaboration or context; (3) formatting inconsistencies; (4) different tones and writing styles within a single document and across documents; (5) overly complex or verbose language; and (6) similarities between multiple applicants' written materials.
 - Indicators that an applicant is using AI during interviews in real time include things like: (1) applicants pausing too long after the question is asked; (2) applicants looking off camera before answering; and (3) applicants providing answers that sound scripted.
 - In addition, as candidates progress through the hiring process, job recruiters, HR personnel, and interviewing staff should be on the lookout for inconsistencies in what candidates said about their experience and skills in written materials or video interviews and what they or their references say later in the hiring process.
- Include an in-person, nondigital interactive step during the job application process (e.g., in-person interview without electronics) and be diligent with checking references to better assess an applicant's skills and experience (e.g., by comparing what skills and experience is conveyed during the in-person interview or by references and with what was conveyed in the applicant's written materials or during remote interviews).

Conclusion

Employers should be mindful that job applicant use of AI is likely to increase over time. Additionally, it may become more

difficult for employers to accurately track job applicant use of AI as AI improves and there are fewer noticeable AI "tells" or "hallucinations" in job applicant materials. As employers attempt to navigate this evolving landscape, they must proceed cautiously when imposing restrictions on job applicant use of AI to ensure they remain in compliance with existing federal, state, and local employment and labor-law obligations.

Notes

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 - 2. https://hbr.org/2023/05/should-you-use-chatgpt-to-write-a-resum.
- 3. https://www.bestcolleges.com/research/ai-on-job-applications-gives-unfair-advantage-survey/.
- 4. https://www.hrgrapevine.com/content/article/2023-10-06-candidate-seen-using-ai-during-job-interview-new-research-shows-theyre-not-alo.
- 5. https://www.eeoc.gov/laws/guidance/select-issues-assessing-adverse-impact-software-algorithms-and-artificial.
- 6. As with the employment provisions of the ADA, Title VII applies only to employers with 15 or more employees and also covers job applicants.
 - 7. https://www.dol.gov/agencies/ofccp/ai/ai-eeo-guide.
- 8. https://www.whitehouse.gov/briefing-room/presidential-actions/2023/10/30/executive-order-on-the-safe-secure-and-trustworthy-develop ment-and-use-of-artificial-intelligence/.
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